

MTFS Savings Tracker 2017-18 as at 30 September 2017

Total		4,666	20,570	6,451	(921)	2017-18		15,461	13,526	1,935	15,774	14,249	1,525
Reference	Description	Directorate	Savings Achievement Status	Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000	Forecast savings RAG	Forecast Status update	Savings target £'000	Forecast savings £'000	Variance
				Year end position	Actual savings delivered to date	Year end position	Element of savings target that will be delivered in future years	Amount not achievable / (over) achievement of savings)			Year end position	Year end position	
ALL002/17-18	Fees & Charges	All	Savings Delivered / On Target	919	500	919	-	-	Green	1.Achieved	419	419	-
ALL003/17-18	Debt Management & Income Optimisation	All	Savings Delivered / On Target	3,000	-	4,650	(1,650)	Green	Green	1.Potential for early delivery of savings 2.Primarily through BR and CT debt review and recovery.	3,000	2,175	825
ALL007/17-18	Corporate Management Review	All	Savings Delivered / On Target	500	500	500	-	-	Green	1.Achieved	-	-	-
ALL008/17-18	Treasury Management Efficiencies	All	Savings Delivered / On Target	1,500	515	2,060	(560)	Amber	Amber	1.Savings b/f 2.Additional savings put forward for 2020/21	500	250	250
ALL009/17-18	Consolidation of Business Support and Administration Functions	All	Savings Delivered / On Target	-	-	-	-	-	Amber	1.Future year saving	1,000	1,000	-
ALL010/17-18	ICT Centralisation	All	Savings Delivered / On Target	-	-	-	-	-	Green	1.Future year saving	-	-	-
RES003/17-18	Revise Local Council Tax Reduction Scheme	All	Savings Delivered / On Target	1,400	400	1,600	(200)	Green	Green	1.Savings achieved through additional CT income	-	-	-
RES006/17-18	Functional Consolidation of Procurement	All	Savings Delivered / On Target	250	-	250	-	-	Amber	1.Part of the business support review. Slippage to be covered corporately	-	-	-
CHI002/17-18	Better support for families through early help, and reduction in social care demand	Children's Services	Savings Delivered / On Target	-	-	-	-	-	Green	1.2019/20 project, further work to be done - no significant risk at this stage.	-	-	-
CHI004/17-18	Integrating Employment Services for Young People	Children's Services	Savings Delivered / On Target	-	-	-	-	-	Amber	1.2019/20 project, further work to be done - no significant risk at this stage.	-	-	-
CHI005/16-17	Directorate support services- more efficient working	Children's Services	Savings Delivered / On Target	160	-	160	-	-	Amber	1.This is incorporated into the corporate business support review.	-	-	-
CHI006/17-18	Regional Adoption Agency	Children's Services	Savings Delivered / On Target	-	-	-	-	-	Amber	1.2019/20 project, further work to be done - no significant risk at this stage. 2.Slow progress is being made regionally to create the agency - this could have impact on the deliverability of this target. 3. There is a risk that saving will not be delivered and may need to written off	250	-	250
CLC035/15-16	Review of Arts Parks & Events Team	Children's Services	Savings Delivered / On Target	110	110	110	-	-	Green	1. Saving Achieved	-	-	-

Reference	Description	Directorate	Savings Achievement Status	2017-18				2018-19				2019-20	
				Savings target £'000	Delivered/ cashed savings £'000	Forecast savings RAG	Variance - Under / (over) delivery £'000	Variance - Slippage £'000	Element of savings target that will be delivered in future years	Forecast savings £'000	Savings target £'000	Variance	Forecast savings £'000
ESCW034/16-17	Directorate administration review	Children's Services	Savings Delivered / On Target	317	-	317	- Amber	Forecast Status update	1. This is incorporated into the corporate business support review.	-	-	-	-
LPG010/15-16	Staffing and associated efficiencies	Governance	Savings Delivered / On Target	79	-	79	79 Green	1. Savings achieved	-	-	-	-	-
ADU001/17-18	Social Care Services for Older People	Health, Adults & Community	Savings Delivered / On Target	200	-	200	- Green	-	-	300	500	500	-
ADU002/17-18	Community Equipment Service	Health, Adults & Community	Savings Delivered / On Target	179	-	91	88 Green	1. Saving expected to be delivered, slippage will be covered through one off resources (BCF)	-	-	308	308	-
ADU004/17-18	Reshaping Reablement Services	Health, Adults & Community	Savings Delivered / On Target	64	-	64	- Green	1. Expected to be Delivered	-	467	319	319	-
ADU006/17-18	Substance Misuse	Health, Adults & Community	Savings Delivered / On Target	950	950	950	- Green	1. Service confirmed that savings have been realised.	-	50	-	-	-
ADU008/17-18	Day Opportunities Provision	Health, Adults & Community	Savings Delivered / On Target	50	-	60	(10) Green	1. Savings achieved	-	310	140	140	-
ADU009/17-18	Public Health – 0-19 Public Health Programme Savings	Health, Adults & Community	Savings Delivered / On Target	-	-	-	- Green	1. Future year savings, expected to be delivered	-	409	311	311	-
ADU010/17-18	Public Health- Adult Weight Management	Health, Adults & Community	Savings Delivered / On Target	48	9	39	- Green	1. Savings will be delivered, slippage mitigated through PH budget	-	48	-	-	-
ADU011/17-18	Public Health- Community Development Programme	Health, Adults & Community	Savings Delivered / On Target	205	234	234	(29) Green	1. Service confirmed that savings have been realised.	-	50	-	-	-
ADU012/17-18	Public Health – Primary Care Prevention Programme	Health, Adults & Community	Savings Delivered / On Target	62	71	71	(9) Green	1. Service confirmed that savings have been realised.	-	30	-	-	-
ADU013/17-18	Public Health - Sexual Health Services	Health, Adults & Community	Savings Delivered / On Target	267	246	21	- Green	1. Service confirmed that savings have been realised.	-	158	100	100	-
ADU014/17-18	Public Health - Specialist Smoking Programme	Health, Adults & Community	Savings Delivered / On Target	96	103	103	(7) Green	1. Service confirmed that savings have been realised.	-	54	-	-	-
CLC003a/17-18	Service Redesign - Safer Communities	Health, Adults & Community	Savings Delivered / On Target	448	448	448	0 Green	1. Saving delivered	-	-	255	255	-
CLC001/17-18	Waste Management Contract Efficiencies	Place	Savings Delivered / On Target	1,030	1,030	1,030	- Green	1. Contract negotiation completed, savings target for 2017/18 delivered. - 2. Early delivery of future year savings will be used to offset slippage	-	208	1,800	1,800	(0)
CLC003b/17-18	Service Redesign - Safer Communities	Place	Savings Delivered / On Target	400	400	400	- Green	1. Target for 2017/18 will be delivered through vacancy management. 2. This is a one-off saving for 2017/18 only with budget returned in 2018/19 onwards.	-	-	-	-	-

Reference	Description	Directorate	Savings Achievement Status	2017-18			Forecast Status update			2018-19		2019-20	
				Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000	Forecast savings RAG	Forecast savings £'000	Savings target £'000	Forecast savings £'000	Savings target £'000
CHI001/17-18	Youth Service Transformation	Children's Services	Savings Slipping but Achievable	1,800	-	1,600	200	- Amber	1. Restructure now in place but was delayed - implemented Oct 2017. 2. Slippage of £400k due to delay - will be covered partly through vacancy management	-	-	-	-
CHI003/17-18	Increasing the involvement of partners in Early Years services	Children's Services	Savings Slipping but Achievable	125	-	-	125	- Amber	1. Project not yet started - will slip into 2018/19 2. No mitigation in place yet - reflected in 2017/18 budget monitoring, service is reporting an overspend.	1,204	1,329	1,079	1,079
CHI005/17-18	Better targeting of services for children with special educational need and disabilities (SEND)	Children's Services	Savings Slipping but Achievable	100	-	-	100	- Amber	1. There is still concerns about whether the savings are achievable in the business case. 2. The service is currently forecasting an overspend and further work needs to be done.	300	300	740	740
CHI006/16-17	Review of Child and Adolescent Mental Health services (CAMHS)	Children's Services	Savings Slipping but Achievable	50	-	-	50	Amber	1. Work is being undertaken to put in mitigating actions to address this such as management action to maintain vacancies, one off funding streams, contract efficiencies.	-	-	-	-
CLC002/17-18	Income Optimisation Opportunities	Children's Services	Savings Slipping but Achievable	40	-	-	40	- Amber	1. Project slippage into 2018/19 when the substantial savings are due 2. Current year slippage of £40k is being managed through vacancy management.	300	300	40	40
CLC005/17-18	Culture, Learning & Leisure Service Efficiencies	Children's Services	Savings Slipping but Achievable	160	-	139	21	- Amber	1. The year 2 GLL contract savings will not be achieved as the contract has been renegotiated without making savings. £21k Income generation for the Urban Duke of Edinburgh awards will be deferred to year 2. The project is assessed as amber as although the savings variance for this year is minimal, there is a potential £250k savings variance for the overall project. An exception report has been developed with the project sponsor for submission to the Smarter Service Design Board and is tabled for discussion at CLT on 9th August.	250	250	-	-
ALL005/17-18	Consolidation of Strategy, Policy & Performance Functions	Governance	Savings Slipping but Achievable	600	-	300	300	- Amber	1. Restructure underway - slippage expected and is being reported corporately. Slippage will need to be covered corporately. 2. Full savings expected from 2018/19.	-	300	-	(300)
LPG002/15-16	Implementation of Registration Service new business model	Governance	Savings Slipping but Achievable	80	-	-	80	Amber	1. The new registrars service model was implemented towards the end of 2015/16. However additional income that needed to be generated through some increases in existing fees and new charges introduced as part of the new model has not materialised and the service is currently reviewing options to mitigate.	-	-	-	-
ADU001/16-17	Review of Day Services for Older People	Health, Adults & Community	Savings Slipping but Achievable	241	-	-	241	- Amber	Saving slipped. Consultation at Mayfield Court launched June 2017. Work required to identify slippage.	-	-	-	-
ADU003/17-18	Helping People with Learning Disability live Independently	Health, Adults & Community	Savings Slipping but Achievable	736	-	552	184	- Amber	1. Project expected to deliver full savings over the MTF5 2. Some slippage in 2017/18 that will be covered through one off resources (BCF)	582	582	619	619
ADU005/17-18	Workforce Efficiencies in Adults Social Care	Health, Adults & Community	Savings Slipping but Achievable	220	-	110	110	- Amber	1. Saving expected to be delivered, slippage will be covered through one off resources (BCF)	220	220	-	-
ADU006/16-17	Charging for community Social Care services	Health, Adults & Community	Savings Slipping but Achievable	540	-	-	540	- Amber	Saving slipped. Work required to estimate 17-18 assessments. No invoices sent out as at July 17.	-	-	-	-
ADU007/16-17	Sharing Services with NHS Partners	Health, Adults & Community	Savings Slipping but Achievable	521	-	300	221	- Amber	Further work required to identify saving. Risk of duplication with 17-18 restructure savings.	-	-	-	-

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				Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000	Forecast savings RAG	Forecast Status update	Savings target £'000	Forecast savings £'000	Variance	Savings target £'000	Forecast savings £'000
ADU007/17-18	Improving Employment Support for Adults with Disabilities	Health, Adults & Community	Savings Slipping but Achievable	164	-	36	128	(0) Amber	1.Saving expected to be delivered, slippage will be covered through one off resources (BCF)	55	55	-	100	100	-
ADU008/16-17	Improving focus on Reablement for social care users	Health, Adults & Community	Savings Slipping but Achievable	322			322	- Amber	Further work required to identify delivery risk. Reablement services funded through BCF in 17-18.			-			-
ADU012/16-17	Working with the NHS to deliver jointly funded care packages	Health, Adults & Community	Savings Slipping but Achievable	1,000			1,000	- Amber	Further work required to identify slippage. Policy in development.			-			-
CLC	One-offs to carry forward	Place	Savings Slipping but Achievable	200			200	- Red	1.Link to CCTV (CLC006/16-17) Based on the latest consultants report, they have identified income of £200k can be achieved, however the current market shows that generating a constant income stream is unlikely. 2.Alternative options are being explored.			-			-
CLC005/16-17	Alternative Service Delivery Model for Animal Warden Service	Place	Savings Slipping but Achievable	160			160	- Amber	1.Work has been undertaken with Hackney on agreeing an SLA, however, the proposal needs to be reviewed in terms of the increased costs which will reduce/ have an impact on the savings to be delivered. 2.Slippage is being managed through early delivery of waste management contract efficiency savings			-			-
CLC007/16-17	Review of Enforcement Function- More Generic Working	Place	Savings Slipping but Achievable	451			451	- Amber	1.This is to be reviewed as part of a wider review of Enforcement, including the developing Neighbourhood model, in 2018/19 with a phased implementation in 2018/19 and 2019/20. This will provide a menu of costed levels of service and outcomes for consideration. 2. The re-phased sums are £100k in 2018/19 and £351k in 2019/20 but will require further validation following the review in 2018/19.			-			-
CLC008/16-17	School Crossing Patrols to be delivered by Schools	Place	Savings Slipping but Achievable	89			89	- Amber	1.Delays in sending notification to schools has meant that savings will slip to 2018/19. This savings will be covered off from one off funding streams in 2017/18.			-			-
ALL004/17-18	Centralisation of Finance	Resources	Savings Slipping but Achievable	700	-	500	200	- Amber	1.Slippage to be covered through early delivery of treasury savings			(200)			-
RES001a/17-18	Human Resources	Resources	Savings Slipping but Achievable	250	-	171	79	Amber	1.Slippage to be covered corporately, through early delivery of treasury savings			205			-
Savings Slipping but Achievable				11,149	-	4,937	6,003	209				7,111	6,786	325	650
Not Deliverable / Not Achievable															
CHI003/16-17	Undergraduate & PGCE bursaries	Children's Services	Not Deliverable / Not Achievable	33				33 Amber	1.Unlikely to achieve. Budget supports 5 bursaries @ £10k per bursary. Currently 8 bursaries are in place.			-			-
CLC006/16-17	Income Generation Opportunity from CCTV Network	Place	Not Deliverable / Not Achievable	200			200	Red	1.Based on the latest consultants report, they have identified income of £200k can be achieved, however the current market shows that generating a constant income stream is unlikely. 2.Needs to be considered for write off			-			-
CSF 4 (2012)	Consolidation of information systems- Single View of a Child	Children's Services	Not Deliverable / Not Achievable	255	-		255	Red	1.Historic saving - unlikely to be achieved, needs to be considered for write off.			-			-

Reference	Description	Directorate	Savings Achievement Status	2017-18				2017-19				2018-19		2019-20			
				Savings target £'000	Delivered/ cashed £'000	Forecast savings £'000	Variance - Slippage £'000	Variance - Under / (over) delivery £'000	Forecast savings RAG	Forecast Status update	Forecast savings £'000	Savings target £'000	Forecast savings £'000	Savings target £'000	Forecast savings £'000	Variance	
ESCW066/15-16	Extension of day service to incorporate out of hours work. To be linked to 3 other service challenges - ESCW17, 63 & 65	Children's Services	Not Deliverable / Not Achievable	51		51	Red	1. Not deliverable, would like this to be written off									
ESCW	One-offs to carry forward	Health, Adults & Community	Not Deliverable / Not Achievable	593		593	Red	1. Not deliverable, would like this to be written off									
ESCW063/15-16	Additional restructure Adults OOH. To be linked to 3 other service challenges - ESCW17, 65 & 66	Health, Adults & Community	Not Deliverable / Not Achievable	62		62	Red	1. Not deliverable, would like this to be written off									
ESCW065/15-16	Additional restructure Adults OOH. To be linked to 3 other service challenges - ESCW17, 65 & 66	Health, Adults & Community	Not Deliverable / Not Achievable	62		62	Red	1. Not deliverable, would like this to be written off									
Not Deliverable / Not Achievable				1,256		1,256											
Total				26,100	4,666	20,570	6,451					15,461	13,526	1,935	15,774	14,249	1,525